

**2012**

**Rostered Leaders**

**FAIR  
COMPENSATION  
AND  
BENEFITS**

**WORKBOOK**

**Southwest California Synod  
Evangelical Lutheran Church in America**

# Rostered Leaders Fair Compensation and Benefits Workbook 2012 Contents

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## Recommendations for Benefits and Expense Reimbursement for Rostered Leaders serving congregations of the Southwest California Synod in 2012

This workbook is provided to encourage adequate and equitable compensation for Rostered Leaders in congregations. It will be updated and available at the [socialsynod.org](http://socialsynod.org) website by September of each year for the upcoming year, beginning in 2012.

### Compensation and Benefits Components:

**Base Salary for Ordained Clergy** is the amount paid including paid housing allowance. Thus, it does not include pension and other benefits, which are listed in section B or expenses in Section C. Thus, amounts with B and C are expenses for the congregation, but they are not to be considered as part of base salary under compensation. A sample Housing Allowance Resolution can be downloaded at:  
<http://www.socialsynod.org/PDFandWordFiles/Housing%20Allowance%20Resolution.doc>

**Pension and Other Benefits** includes retirement, disability, survivor, and medical-dental coverage for the covered member and family and is based on the salary when it includes the paid housing allowance **OR** the salary plus 30% when a parsonage is provided. This may also include optional coverages and substitutes, such as a tax sheltered annuity or optional pension plan, if insurance coverage is waived.

**Expenses** include the costs of auto, moving, continuing education, professional expenses, official meetings, etc. for the coming year.

**Agreement** will include the time and provided coverage for vacation, continuing education, participation in First-Call theological education, on-going care through a Mutual Ministry Committee, ongoing salary and benefits in case of disability, parental, medical emergency, or bereavement leave, and sabbatical leave provisions.

### I. Pension and Other Benefits

**ELCA or equivalent pension contributions** at the annual defined percentage of defined pension compensation. ELCA or equivalent medical-dental insurance.

**Self-employed Social Security allowance for Ordained Clergy** is 7.65% of base salary (including housing allowance). *Ordained clergy are eligible for a federal and state tax-free housing allowance.*

Congregations are required to pay 7.65% of a lay employee's salary for social security benefits. Lay Rostered persons do not qualify for housing allowances.

**Housing Equity Allowance** when housing is provided up to 3% of the defined compensation, but not less than \$650.00 per year.

*An equity allowance should be provided if the pastor lives in a congregation-owned home. The equity allowance provides the financial resources for a pastor to purchase housing, whether during his/her active ministry or upon retirement, when a parsonage will no longer be available. When the pastor lives in a parsonage, it is the congregation that is enjoying any equity buildup in that home, not the pastor. When the pastor leaves the parsonage, he/she has no equity with which to finance new housing. In paying the equity allowance to the pastor, it is helpful for the congregation to pay directly into a tax-deferred plan which delays the income tax due until the funds are actually withdrawn for use. When the pastor leaves the congregation for another call, the funds in the equity allowance may be used by the pastor to purchase a home in his/her new community or the funds may be transferred by the congregation to the new congregation where they are again placed in a tax deferred account, not to be used by the pastor until he/she is ready to purchase a home.*

**Other allowances that may be considered are:** child care, medical expenses and savings account, school tuition for children, additional continuing education allowance, additional annuities and insurance, additional pension contributions, and additional vacation.

## **II. Reimbursement of Professional Expenses**

A policy for reimbursements should be decided upon. Reimbursements are certainly not pay for the rostered leader, even though they are a cost to the congregation for having a rostered leader. The congregation's goal should be full reimbursement of all costs incurred by the rostered leader to perform his/her job. These are costs incurred for the benefit of the congregation, such as car expenses, church supplies, gifts to members of the congregation (e.g. Confirmands), books, subscriptions to professional journals, continuing education, dues, etc. Keep in mind that even though reimbursements are paid to the rostered leader they are an expense of the congregation. They should never be seen as income. These expenses should not be in the salary/benefits section of the budget.

### **Automobile Allowance**

By far, the largest of all a rostered leader's professional expenses is the cost for using his/her personal automobile for church business.

Under the current rules, congregations may choose **accountable** or **non-accountable** plans for managing a rostered leader's car allowance. Under the **accountable** plan, the rostered leader reports mileage driven each month to the treasurer. The treasurer reimburses the rostered leader for the miles driven on church business at a rate not to exceed the **standard mileage rate allowed by the IRS**. Currently, the IRS standard rate is **55 cents per mile**. The 2012 IRS rate will be announced in January, 2012. Under this plan the rostered leader does not report as income any of the reimbursement. The rostered leader also does not take any deductions for car expenses on his/her tax return. If the church pays mileage at a rate less than the standard mileage rate allowed by the IRS, the rostered leader can claim a deduction for the difference. However, the rostered leader must claim all expenses and then enter the reimbursement on Form 2106 of his/her tax return. This small deduction might not result in a tax saving for the rostered leader.

Under the **non-accountable** plan, the congregation pays a fixed amount per month for mileage. The pastor is not required to account to the congregation for any business miles. The reimbursement must be included in the pastor's wages in box 12 and box 1 on form W-2. It is reported as taxable income and is subject to social security taxes. The pastor then figures car expenses on Form 2106, using either the actual expense method or the optional standard mileage method. The amount of the reimbursement is not entered on the 2106 and the total

expenses are carried to Schedule A. If the pastor does not itemize or the amount does not exceed the 2 percent limitation, the deduction may be reduced or eliminated.

**NOTE:** The **accountable** plan is the best approach for being equitable to both the pastor and the congregation and for minimizing the pastor's taxes.

### **Books and Journals**

Most congregations provide the pastor with a yearly allowance from which reimbursement is made for books and journals.

**NOTE:** It is suggested that this allowance be no less than \$250 per year.

### **Assemblies, Conferences, Conventions**

Rostered leaders are expected to attend the official assemblies/conferences of the church/synod. Expenses incurred at those events are the responsibility of the congregation and should always be seen as a reimbursement of expenses incurred on behalf of the congregation.

### **Continuing Education**

In addition to vacation time each year, congregations should make available a minimum of two weeks of continuing education time. Normally, continuing education time is allowed to accrue for up to three years, making a total of six weeks available to the rostered leader to allow time for extended study.

In some congregations, continuing education funds are seen as a "reimbursement" for expenses incurred. That is, the rostered leader pays the expenses, produces receipts/vouchers and is reimbursed. In other congregations this is treated more like a "Benefit" and a fixed amount is placed in a special account until the rostered leader requests reimbursement.

**NOTE:** It is recommended that the congregation have budgeted at least \$650 per year (accruable for up to three years) to provide part of the cost for tuition, travel, and books for the rostered leader. In addition, the rostered leader may contribute from his/her own funds for continuing education.

### **Church Supplies, etc.**

Often, supplies may be required on an immediate basis for the operation of the church. This is a reimbursable expense upon presentation of receipts or documentation.

## **III. Agreement - Non-Financial Benefits**

- A. Four weeks vacation, including four Sundays to be used within the fiscal year. Vacation may be accumulated with the permission of the Congregational Council.
- B. Continuing education leave of 2 weeks, including Sundays, per year - may be accumulated up to 6 weeks in continuing education agreement developed by the rostered leader and the congregation council. The following documents can be downloaded from the Synod web-page, [www.socalsynod.org](http://www.socalsynod.org), in the left hand column "*Docs and Forms*":

[Housing Allowance Resolution](http://www.socalsynod.org/PDFandWordFiles/Housing%20Allowance%20Resolution.doc)

<http://www.socalsynod.org/PDFandWordFiles/Housing%20Allowance%20Resolution.doc>

[Housing Equity Allowance Agreement](http://www.socalsynod.org/PDFandWordFiles/Housing%20Equity%20Allowance%20Agreement.doc)

<http://www.socalsynod.org/PDFandWordFiles/Housing%20Equity%20Allowance%20Agreement.doc>

[Accountable Reimbursement Policy](http://www.socalsynod.org/PDFandWordFiles/Accountable%20Reimbursement%20Policy.doc)

<http://www.socalsynod.org/PDFandWordFiles/Accountable%20Reimbursement%20Policy.doc>

[Medical Reimbursement Plan](http://www.socalsynod.org/PDFandWordFiles/Medical%20Reimbursement%20Plan.doc)

<http://www.socalsynod.org/PDFandWordFiles/Medical%20Reimbursement%20Plan.doc>

[Performance Review](http://www.socalsynod.org/PDFandWordFiles/PerformanceReviewInstructionsUpdate.doc)

http://www.socalsynod.org/PDFandWordFiles/PerformanceReviewInstructionsUpdate.doc

**2012 Contribution Rates, Board of Pensions** can be downloaded from the Board of Pensions web-page, [https://www.elcabop.org/Home/BenefitsAdmin/Budgeting\\_benefits/Contribution\\_rates.aspx](https://www.elcabop.org/Home/BenefitsAdmin/Budgeting_benefits/Contribution_rates.aspx).

**Taxes and clergy housing** can be downloaded from the ELCA web-page, [https://www.elcabop.org/en/BenefitsAdmin/How\\_to\\_be\\_benefits\\_administrator/Clergy-taxes.aspx](https://www.elcabop.org/en/BenefitsAdmin/How_to_be_benefits_administrator/Clergy-taxes.aspx)

## Compensation and Benefits Worksheet

Prepared by \_\_\_\_\_

For \_\_\_\_\_

For the period \_\_\_\_\_ to \_\_\_\_\_  
(Usually a one-year period)

**A. Compensation**

Federal law dictates that salaries take precedence over all other expenses. In the event that a congregation is unable to compensate rostered leaders for more than a 30-day period (or in the event that a pastor's salary/housing/benefits drop by 30% or more in a 30-day period), both rostered leader and congregation should notify the synod office immediately to discuss plans of action to restore compensation. This is to protect both the rostered leader and the congregation.

The congregation will provide the following annual compensation:

- 1. Base Salary \$ \_\_\_\_\_
- 2. Housing Allowance (if provided) \$ \_\_\_\_\_
- 3. Self-employed Social Security payment allowance (if provided) \$ \_\_\_\_\_
- 4. If parsonage is provided:
  - a. Utilities allowance \$ \_\_\_\_\_
  - b. Furnishings allowance \$ \_\_\_\_\_
  - c. Housing equity allowance \$ \_\_\_\_\_
- 5. Total \$ \_\_\_\_\_

If parsonage is not provided:

For pastors who own their homes, the housing allowance may be any portion of their church compensation that is necessary to cover anticipated housing expenses. The amount must be designated by the pastor to the Congregation Council prior to January of each year. However, churches are free to amend a housing allowance during the year if it proves to be inadequate to cover actual housing expenses. This amendment would not be retroactive to the beginning of the year. Housing allowance is nontaxable only in computing federal and state income taxes.

**B. Pension And Other Benefits (See Board of Pensions 2012 Contribution Rates)**

The congregation will sponsor rostered leaders in the Pension and Other Benefits Program of the Evangelical Lutheran Church in America, which provides retirement, disability, survivor, and medical-dental coverage. (Sponsorship will include medical-dental coverage for the rostered leader's spouse and children unless they have other employer-provided group medical insurance coverage and the rostered leader consents to waiving medical-dental coverage for them under the ELCA Pension and Other Benefits Program. When health and dental benefits are waived, there may be an administrative fee. For specific information, call the Board of Pensions at 1-800-352-2876 or 1-800-ELCA-876.)

- 1. ELCA pension at \_\_\_\_\_% of defined percentage of base salary and housing.  
 10%     11%     12%
- 2. ELCA Medical-and-Dental Insurance (check one):

- a. Member only                       c. Member and children                       e. Coverage waived  
 b. Member and spouse                       d. Member, Spouse, and Children

3. Other Insurance or Benefits: \_\_\_\_\_ \$ \_\_\_\_\_  
 (Example: Tax sheltered annuity or optional pension plan in place of insurance coverage if available through other employer-provided group coverage)

**C. Expenses**

The congregation will provide for the following expenses related to this rostered leader's ministry:

- |   |          |
|---|----------|
| 1. Automobile and travel expense                                      | \$ _____ |
| 2. Expenses for official meetings of the synod                        | \$ _____ |
| 3. Continuing education as recommended                                | \$ _____ |
| 4. Other reimbursable professional expenses                           | \$ _____ |
| 5. Pay the moving expenses to this field of service as follows: _____ |          |

**D. Agreement**

- Vacation time of \_\_\_\_\_ per year, including \_\_\_ Sundays. (4 weeks are highly recommended);
- Continuing education time of \_\_\_\_\_ per year, including \_\_\_\_\_ Sundays (recommended minimum of two weeks per year that may be accumulated up to three years) as reflected in a continuing-education agreement developed by the pastor and congregation council;
- Participation in a First-Call Theological Education Program where applicable;
- On-going care through a Mutual Ministry Committee;
- Up to two months of continued salary and contributions to the ELCA Pension and Other Benefits Program in a 12-month period in the event that the pastor is physically or mentally disabled\*;
- Where applicable, parental, medical emergency, or bereavement leave up to six weeks with full salary and benefits;
- An established sabbatical leave policy.

\*Provision may be made for the further unpaid time for disability recovery as agreed by the congregation, but with the stipulation that unused accumulated sick leave will not be compensated at the end of this call.

## Table 1. Recommended 2012 Salary Range

Effective Years of Service	Ordained Clergy*	Lay Rostered Leaders	
		MA or equivalent	BA or equivalent
0-5	50,900-62,200	45,300-56,700	36,300-47,600
6-10	60,000-73,500	53,200-64,500	43,100-54,400
11-15	65,700-80,900	58,900-70,000	46,400-57,700
16-20	70,300-88,000	63,500-77,000	49,900-63,500
21-25	75,800-95,100	68,000-87,200	54,400-73,600
26-30	81,500-107,600	72,600-98,500	57,700-83,800
31+	88,300-122,300	77,900-112,100	62,200-96,300

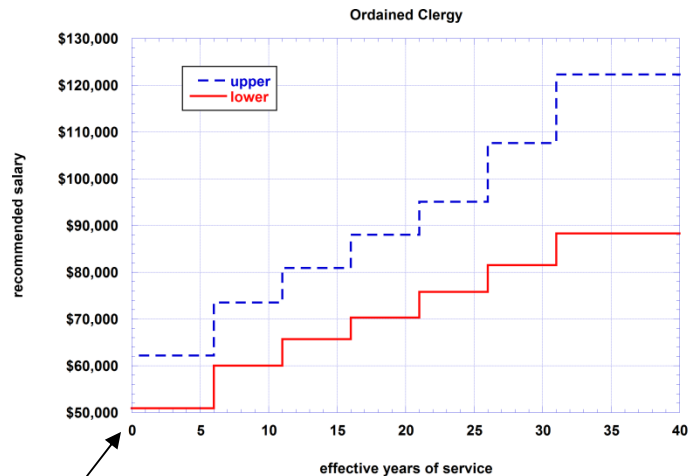
\* These salary guidelines include base salary, housing, and social security allowance, where provided.

Factors considered in determining these recommended ranges, include: local cost of living, repayment of student loans, and salaries of other professions requiring comparable levels of education. Many newly ordained pastors and newly rostered leaders have previous work experience and education that is impossible to measure and quantify yet, which significantly

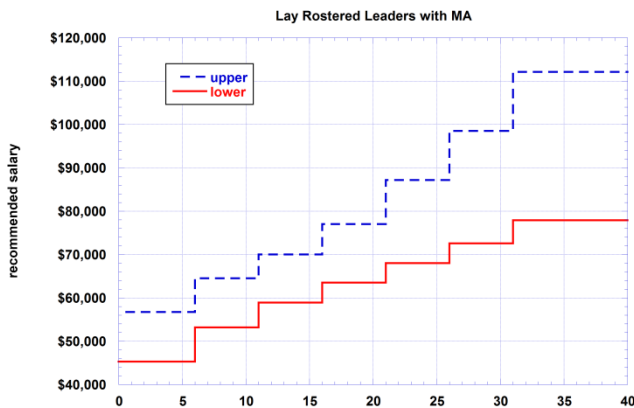
impacts their calling and performance of duties. The Congregation Council is strongly urged to consider advanced degrees, certifications and continuing education relevant to the rostered leaders duties and responsibilities when determining salary. Additionally, effective years of service prior to ordination/consecration/commissioning should be considered. **If a rostered leader's salary falls below the guidelines, the congregation should adopt a three year plan to increase salary by the annual change in the Los Angeles-Riverside-Orange County Consumer Price Index (CPI) plus 6% each year until the guideline is reached.** [http://data.bls.gov/PDQ/servlet/SurveyOutputServlet?data\\_tool=dropmap&series\\_id=CUU RA421SA0,CUUSA421SA0](http://data.bls.gov/PDQ/servlet/SurveyOutputServlet?data_tool=dropmap&series_id=CUU RA421SA0,CUUSA421SA0)

These salary guidelines are also shown in Figures 1 through 3 on page 7

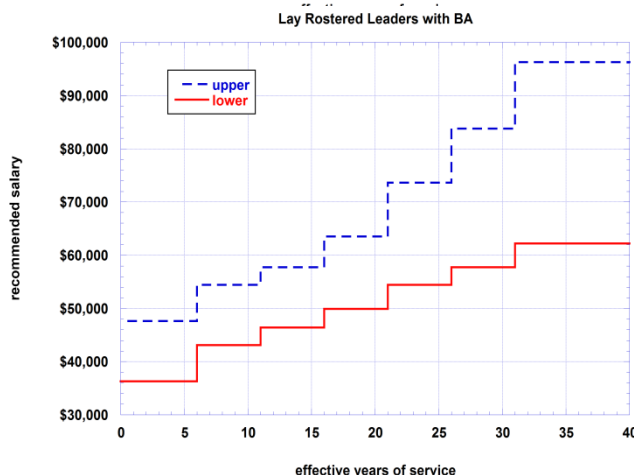
The guidelines shown are upper and lower limits as a function of years of service. To determine a recommended salary between the bounds, the size of the congregation and the financial resources available to the church should be taken into consideration.



**Figure 1.** Recommended upper and lower salaries for ordained clergy.



**Figure 2.** Recommended upper and lower salaries for lay rostered leaders with MA degree or equivalent.



**Figure 3.** Recommended upper and lower salaries for lay rostered leaders with BA degree or equivalent.

As a guideline for considering the size of the church and the financial resources for the senior/solo pastor, Tables 2 and 3 may be used. These provide recommended points as a function of average

**Table 2. Recommended points for average attendance.**

attendance	points
1-49	0
50-99	10
100-199	20
200-299	30
300-499	40
500+	50

**Table 3. Recommended points for church receipts.** Receipts may include income from such sources as: tithes, pledges, plate offerings, schools, endowment funds, and property rentals. If church receipts vary substantially from year to year, they should be averaged for use in this table. If bequests are placed in trusts from which only interest is used for church expenses, only the interest should be allocated to receipts for use in this table.

church receipts (in thousands)	points
\$0-\$99	0
\$100-\$199	10
\$200-\$299	20
\$300-\$499	30
\$500-\$999	40
\$1,000+	50

attendance and church receipts. The church should also allocate points for the additional factors – this allocation is necessarily subjective.

The procedure for calculating a recommended salary is, to first calculate the points for the average attendance from Table 2. Calculate the points for church receipts from Table 3, and add the points together, along with any additional points that the congregation council feels should be included for accomplishments such as advanced or continuing education relevant to pastoral duties or additional duties. The number of points is the percentage level where the recommended salary would lie between the lower and upper recommended salaries given in Table 1, for example 30 points would give a recommended salary 30% of the way between the lower and upper recommended salaries and 50 points would give a recommended salary half way between the lower and upper recommended salaries.

Recommended 2012 salary is found as an entry in Table 4 by selecting the row for effective years of service and the column with total number of points.

**Table 4.**

years	total points										
	0	10	20	30	40	50	60	70	80	90	100
<b>0-5</b>	\$50,900	\$52,030	\$53,160	\$54,290	\$55,420	\$56,550	\$57,680	\$58,810	\$59,940	\$61,070	\$62,200
<b>6-10</b>	\$60,000	\$61,350	\$62,700	\$64,050	\$65,400	\$66,750	\$68,100	\$69,450	\$70,800	\$72,150	\$73,500
<b>11-15</b>	\$65,700	\$67,220	\$68,740	\$70,260	\$71,780	\$73,300	\$74,820	\$76,340	\$77,860	\$79,380	\$80,900
<b>16-20</b>	\$70,300	\$72,070	\$73,840	\$75,610	\$77,380	\$79,150	\$80,920	\$82,690	\$84,460	\$86,230	\$88,000
<b>21-25</b>	\$75,800	\$77,730	\$79,660	\$81,590	\$83,520	\$85,450	\$87,380	\$89,310	\$91,240	\$93,170	\$95,100
<b>26-30</b>	\$81,500	\$84,110	\$86,720	\$89,330	\$91,940	\$94,550	\$97,160	\$99,770	\$102,380	\$104,990	\$107,600
<b>31+</b>	\$88,300	\$91,700	\$95,100	\$98,500	\$101,900	\$105,300	\$108,700	\$112,100	\$115,500	\$118,900	\$122,300

**Example:** Consider a pastor with 22 years of service in a church with an average attendance of 115 and annual receipts of \$263,000.

From Table 2, for an average attendance of 115 parishioners, allocate 20 points. From Table 3, for annual receipts of \$263,000, allocate 20 points. Adding the points calculated from Tables 2 and 3, gives a total of 20+20=40 points. Using the column for 40 points and the row for 21-25 years of service in table 4 gives a recommended 2012 salary of \$83,520.

## SUPPLY PASTORS

Compensation to visiting pastors is the responsibility of the host congregation. The Southwest California Synod has a wealth of clergy to choose from when a congregation is in need of a supply pastor. Congregations should consider the following to be a guideline in compensating supply pastors:

One Service of Worship \$200

Two Services of Worship (same day) \$250

Preparing for and Teaching Bible Class/Adult Forum \$100

In addition, mileage should be reimbursed at the same rate as documented under REIMBURSEMENT OF PROFESSIONAL EXPENSES, (beginning on page 3).

Example: A supply pastor serving at a Saturday evening worship service and two Sunday morning worship services should receive  $\$200 + \$250 = \$450 + \text{travel}$

Supply pastors should be paid on the day they provide the service.